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ood scientists know how to udge the relative contributions of their colleagues, peers, and institu- tions, mostly via a sub ective assessment of research. Indeed, it is part of the process of recruiting new faculty early-career scientists are udged on their potential for an outstanding research career, and Cold Spring Harbor Laboratory, CSHL is known as a place in which such young people e cel. here are, however, some ob ective criteria, such as the number of times research papers are cited by colleagues, indicating on average a relatively high impact.

this year, hompson euters, a science publisher well known for its ssential Science Indicators, again placed CSHL atop a list of 0 s heavy hitters in molecular biology and genetics selected from a database comprising more than 3,000 research institutions worldwide.

his particular measure of impact, covering the last 10 years, was based on the number of times, on average, papers written by a given institution's faculty were cited by their peers. Other institutions in the top 10 were assachusetts Institute of echnology, Salk Institute for iological Studies, emorial Sloan- ettering Cancer Center, he ockefeller3 niversity, and Harvard3 niversity. Other rating organizations also place CSHL at the very top of research institutions worldwide, and CSHL has consistently been placed as number one in these ratings for the past three decades.

hese ratings are not the only measure of research impact, of course, and we do not use such information when assessing the progress and promo- tion of our individual scientists. ut in general, the rating does reflect the view I have long held of our institution, based on intimate first-hand knowledge. An e citing research agenda is part of what makes CSHL a great place to work. In 00, our scientists were as productive as ever, a fact reflected in the highlights of some of the research that appear below.

ScienceWatch.com
TRACKING TRENDS & PERFORMANCE IN BASIC RESEARCH

NEW IN RESEARCH 2008
Issue of March 21, 2008

Institution Rankings in Molecular Biology & Genetics 1997-2007
Based on citations per paper among institutions with 50,000 or more citations. Data from Thomson Reuters's Essential Science Indicators SM, January 1997 to December 2007

Rank	Institution	Cita per
1	Cold Spring Harbor Laboratory, Cold Spring Harbor, NY, USA	91
2	Salk Institute for Biological Studies, La Jolla, CA, USA	72
3	MIT, Cambridge, MA, USA	70
4	Memorial Sloan-Kettering Cancer Center, New York, NY, USA	67
5	European Molecular Biology Lab, Heidelberg, Germany	62
6	Cancer Research UK, various locations, United Kingdom	56
7	University of Texas Southwestern Medical Center, Dallas, TX, USA	48
8	Rockefeller University, New York, NY, USA	47
9	Massachusetts General Hospital, Boston, MA, USA	42
10	Harvard University, Cambridge, MA, USA	38

CSHL ranked number one for worldwide impact in molecular biology and genetics

Mouse Models of Leukemia That Predict Human Response to Chemotherapy

his past year, Scott Lowe and colleagues developed new mouse models for human acute myeloid leukemia, A L, a devastating cancer of white blood cells. ost patients with A L receive intense chemotherapy followed by additional chemotherapy cycles or bone marrow transplantation only a quarter of patients are cured and most die within a few months. he range in treatment response is due to A L's genetic heterogeneity, meaning that the 100 or so mutations associated with this form of cancer occur in different combinations in each patient and influence therapeutic outcomes in different ways. Scott's group identified the most commonly occurring mutations in a sample of 111 children with A L and then engineered these mutations into mice, which soon developed leukemia. Of the two most common mutations they observed, one, in an oncogene called *AML1/ETO*, previously had been associated with a favorable therapeutic outcome in people the other, in an oncogene called *MLL*, was associated with an adverse outcome. o design an animal model that predicts these outcomes, the team introduced each mutation individually into stem and progenitor cells along with another oncogene, called *ras*, which also appears fre uently in human A L and is commonly found in concert with *AML1/ETO* and *MLL* oncogenes. hese altered stem cells were transplanted into mice pretreated with radiation to destroy e isting bone marrow cells. he altered stem cells then took over the s host bone marrow and promoted the development of leukemia, which, within weeks, showed the same genetic and pathological features as human A L. ust as in humans, leukemias in mice that received the *AML1/ETO* oncogene were also sensitive to chemotherapy and soon regressed, whereas *MLL*-triggered



S. Lowe

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leukemias remained resistant and eventually killed their hosts. These findings suggest that such models can predict how human cancers will respond to therapy and help to identify genes promoting resistance or sensitivity to any cancer drug. The mouse models also serve as an effective test system for new drugs



R. Martienssen

to the next generation. The instructions offered to sperm specifically come in the form of small RNA molecules that companion cells pass on to sperm. These small RNAs can inactivate, or silence, specific sequences. In this way, they help set up gene expression patterns in sperm, providing the next generation with instructions that specify which regions of the genome should be turned on and which should be switched off and protect the sperm from repressing genes that might be detrimental when the pollen fertilizes cells for the next generation.

A separate study by Greg Hannon and colleagues examined how the germline in fruit flies is protected from genetic parasites called transposons. These bits of RNA sequence have infiltrated host genomes over the eons and can cause damage by copying and inserting themselves in random fashion across genomes, disrupting genes and regulatory sequences.



G. Hannon

To protect themselves from transposons, animal germline cells have developed a molecular immune system, operated by an army of small RNA molecules called piwi-interacting RNAs (piRNAs) and a set of proteins belonging to the piwi family. Greg's team discovered that in the ovaries of fruit flies, nongerm-line, or somatic cells, that surround germline cells have also developed an antitransposon defense system. Over the years, fruit fly researchers have uncovered genomic mutations that lead to sterility and abnormal development. Because these defects could have been caused by unchecked transposon activity, mutant flies are a good experimental resource to uncover exactly how piRNA pathways work and how they might get disrupted. Hannon's team analyzed eight such mutants, showing how the genes disrupted in each mutant impact the piRNA pathway and how it alters the type and number of piRNAs that cells are able to generate. These studies help us

understand the broad picture of how the piRNA pathway has been genetically stitched together to perform its vital role in protecting the germline and genetic information that will be passed from parents to the next generation.

Mobile Small RNAs That Set Leaf Patterning in Plants

Anyone who has taken the time to carefully inspect a plant leaf knows that the top and bottom surfaces are not quite the same. In fact, this difference is the product of a developmental program that establishes an asymmetry crucial for the leaf's function. It ensures that the leaf develops a flattened blade optimized for energy production by photosynthesis, with a top surface specialized for light harvesting and a bottom surface containing tiny pores that serve as locales for gas exchange. Plant scientists have known that the top-bottom axis is established by a signal derived from the meristem,



M. Timmermans

the stem cell-rich growing tip of the plant from which all new leaves arise. Other signals that traffic between the upper and lower sides of the leaf are thought to stably maintain this polar axis. In 2000, Marianne Timmermans and her team were the first group to uncover the identity of one such positional signal—a family of mobile small RNAs generated on the upper surface of young leaves but which traffic to form a concentration gradient across each leaf. This graded distribution pattern of small RNA molecules creates discrete regions of gene activity so that cells in each half of a leaf develop a distinct top or bottom identity. Besides providing a remarkable example of a morphogen-like small RNA signal, Marianne and her team have also shown that the location of the various biochemical ingredients required for small RNA activity can impact pattern formation. Together, their discoveries explain how mobile small RNAs can generate leaf patterns during development.

Identification of a Protein That Enhances Long-term Memory by Controlling Rest Periods

Students everywhere—those who study, at any rate—know from experience that studying improves memory, but only under certain conditions. Facts are preserved longer in memory if a student spaces out learning sessions between rest intervals. This past year, Yi Hong and his team discovered how

this so-called “spacing effect” is controlled in the brain at the level of individual molecules. Yi has long been interested in genes that when mutated trigger learning and memory disorders such as Noonan’s syndrome, a rare genetically inherited disease. More than half of Noonan’s patients have mutations in a gene called *PTP11*, which encodes the SH₂-phosphatase protein. In contrast to many disease-related mutations that shut off protein production or impair protein activity, these *PTP11* mutations do the opposite—they boost the activity levels of SH₂-phosphatase. To understand how this change impedes long-term memory, Hong’s team engineered these mutations into a gene in fruit flies called *corkscrew* that is the functional equivalent of *PTP11* in humans. The team found that normally, as each learning period ends, SH₂-phosphatase activity inside stimulated neurons triggers a wave of biochemical signals, which have to peak and decay before the next learning session can begin.

They discovered that the repeated formation and decay of the biochemical signal during each rest interval induces long-term memory. In normal flies, these signal waves took 10 minutes to peak and decay. In the mutants that had excess protein activity, however, the signaling wave took 30 minutes to decay. This research shows it is crucial that the period of rest should last as long as it takes for a

been associated with X-linked mental retardation. Indeed, problems at the synapse in their formation and in the mechanisms through which the strength, or plasticity, of their connections are regulated are thought to contribute to numerous mental and neurological disorders. Linda points out that at least 10 genes have already been implicated in mental retardation. But what we have not done, to date, is connect the genetic abnormalities to bio-

Likely Origin of Facial Cancer Decimating the Tasmanian Devil Population

An international team led by Greg Hannon and his former student, Elizabethurchison, of CSHL and the Australian National University, succeeded in identifying the likely point of origin for the deadly facial tumors decimating Australia's Tasmanian devil population. Schwann cells, cells of the nervous system which form a tissue type that cushions and protects nerve fibers. The discovery stems from the team's effort to carry out a genetic analysis of tumor cells in devil tumor facial disease.

is a unique type of cancer transmitted from animal to animal via biting or other physical contact. Tumors in the canine-sized devils are mostly found on the face and mouth, but they often spread to internal organs. With no diagnostic tests, treatments, or vaccines currently available, the aggressive disease could wipe out the Tasmanian devil species, which is found only on that island-state of Australia, in 10 to 20 years. The largest surviving marsupial carnivores, the devils have become a cause célèbre for conservationists worldwide. Greg and his team determined the identity of the originating cell by using advanced sequencing technology to uncover the tumors' transcriptome—the complete set of genes that are turned on in tumor cells. Comparing this readout to that from other tissues, they found that the tumors' genetic signature best matched that of Schwann cells. Armed with the tumors' genetic profile, researchers now can start hunting for genes and pathways involved in tumor formation. A catalog of devil genes compiled by the Hannonurchison team should be useful in designing vaccines and other therapeutic strategies.

Board of Trustees

The board of trustees elected three new members this year: Michael Botchan, Ph.D., oldman professor and Chair of the Department of Molecular and Cell Biology, University of California, Berkeley, and a former faculty member at CSHL; Thomas E. Wick, resident of First Alarm Leasing Properties, Inc., who begins a second period as trustee; and Samuel L. Stanley, Jr., Ph.D., the fifth president of Stony Brook University.

In addition, the board named Nancy Marks as an Honorary trustee. Nancy served on the board as a trustee from 2000 to 2003, and participated in the Development Committee, 2000-2003, the Capital Campaign Committee, 2000-2003, and the Building Committee, 2000-2003.

Congratulations to CSHL Scientific trustee Charles L. Sawyers, Ph.D., chair of the Human Oncology and Pathogenesis Program at Memorial Sloan-Kettering Cancer Center, who in September received the 2003 Lasker-DeBakey Clinical Medical Research Award for groundbreaking work on

inner, which alone raised more than \$1 million; the Resident's Council, which raised over \$1,000; and the Women's Partnership for Science luncheon, which raised close to \$10,000. The balance was contributed by CSHL Association members.

On behalf of CSHL, our Board of Trustees, and our Development Department, I thank all those who helped us achieve our goals. Private philanthropy is the engine of innovative research, and your contributions are pushing the boundaries of science forward. Please refer to the back of this Annual Report for a complete list of our generous supporters.

Research and Education

Our research and education management teams performed exceedingly well in the face of the challenges that the world financial crisis presented. CSHL's investigators and administrators worked closely to effectively manage existing programs under conditions where we had to cut our budget mid-year. In an unprecedented team effort, CSHL secured more than \$1 million in federal stimulus grants issued under the American Recovery and Reinvestment Act of 2009. These 2-year funds will support research in cancer, neuroscience, epigenetics, and plant biology, as well as research training and laboratory enhancements.

In applying for research grants, applicants were encouraged to develop innovative and bold ideas in relatively short grant proposals. CSHL scientists had a 30% success rate in securing ARRA grants, much higher than the national average. I suspect that this is because much of our innovative science is supported by philanthropy or by internal endowment funds, and our scientists are used to proposing bold ideas. If such proposals were submitted in normal individual research grant proposals, the so-called "1001 mechanism", such ideas would invariably be shot down and not funded. Perhaps this is a lesson of how the National Institutes of Health (NIH) should consider funding some science in the future.

True to CSHL's legacy as a breeding ground for the latest technologies and approaches to solving biological questions, CSHL secured special 2-year grants for "transformative" research projects. Our researchers Joshua Dubnau, Ph.D., and Martha Bitensky, Ph.D., received these grants for neuroscience projects that the NIH deemed "exceptionally innovative, high-risk, original, and/or unconventional" with the potential to create new or challenge existing scientific paradigms.

We were also encouraged by a pledge of continued support to stem cell research from New York Governor Andrew Cuomo.

themed topics, ranging from the origins of life on a molecular scale to the emergence of species both simple and complex over the last three billion years.

The reputation of CSHL's meetings and Courses program continues to grow, as evidenced not only by attendance, which reached a record of 1000 this year, but also by external, independent ratings. The September 2010 edition of the magazine *Genome Technology* ranked CSHL's genomics meeting as the most recommended among general genomics meetings. Another CSHL meeting called Genomics Informatics was the most recommended in the Bioinformatics Information Technology category.

Cold Spring Harbor Laboratory Conferences Asia convened its first meeting in Suzhou, China in November. This invitation-only banquet-style meeting was held in temporary facilities while our purpose-built conference center was being completed. The meeting focused on transgenic crops and served as a prelude to the opening of a complete program of large-scale meetings on a wide range of topics in the biological sciences in 2010. The 10-million square-foot conference center can accommodate up to 1000 participants.

The Sloan Learning continues to blaze new trails in web-based educational experiences. This year, ALC's bio media group launched Genes to Cognition Online (www.gtonline.org), which is distinguished by both its content and its presentation on the web. The site uses a unique approach to depict the complex and interlocking relationships between different aspects of brain anatomy and function. Just as the brain itself is composed of interconnected networks of cells, the site graphically represents information about these components as members of a vast network, whose nodes are interconnected.

The bio media group also produced an exciting iPhone application that can be downloaded for quick and easy access to a three-dimensional model of the brain and its functions. Rapidly, this application became one of the top educational tools downloaded to iPhones.

The CSHL Press published *Cold Spring Harbor Perspectives in Biology*, a new online publication spanning the complete spectrum of the molecular life sciences. Each issue includes reviews covering a wide variety of topics in molecular, cell, and developmental biology, genetics, neuroscience, immunology, cancer biology, and molecular pathology. Contributions are written by leading researchers in each field and commissioned by a board of eminent academic editors.

Awards

Many of CSHL's younger researchers received prestigious awards this year, recognizing their early-career accomplishments. Adam Repets was made a Klingenstein Fellow in Neurosciences and was also named an Alfred P. Sloan Research Fellow. Adam's laboratory is combining its behavioral expertise with molecular and optical techniques to monitor and manipulate genetically identified cir-

Each Lippman won a Human Frontiers Science Program Career Development Award to continue his work in understanding the molecular dynamics that underlie altered developmental fates of certain plant meristems. Pavel Osten received the Microsoft Technological Innovations in Neuroscience

budget. Commissioning of the Hillside Laboratory buildings was accomplished, with the new Simons Center for ζ quantitative biology and the relocated operations of the CSHL Cancer Center occupying finished space. The Hillside Laboratories complex also contains an additional animal facility that was brought on line in 2000. The CSHL Information Technology Department and an updated and expanded datacenter were relocated to the Hillside complex. This is the new home of the High Performance Computing Center (H₂CC) CSHL's very own supercomputer.

For 100 years, CSHL has been a proud steward of the Long Island shoreline and local ecosystem. [http://www.cshl.edu](#)

In addition to the new construction on the upper campus, we completed scheduled improvements to the ca. 1900 Melbruck Laboratory building's historic teaching lab space. The project, which was made possible by funds from the Howard Hughes Medical Institute, included reconstruction of the top floor and roof of the building and the renovation and expansion of an existing conference room.

Across the harbor at the Winbury Conference Center in Lloyd Harbor, we also completed the interior renovations to the ca. 1800 Robertson House, which provides lodging for visiting scientists who attend Winbury meetings and participate in CSHL's advanced courses on the latest scientific technologies and techniques. Installation of modern HVAC, electrical, and data systems now make the manor house comfortable for guests throughout the entire year.

The reconstruction and addition to the Carnegie Building, which is home to the CSHL Library and Archives and the Genentech Center for the History of Molecular Biology, was largely complete by the end of the year. We look forward to the official reopening of the building in the spring of 2010.

At the Genome Center in nearby Woodbury we constructed a new, state-of-the-art greenhouse to allow for an expansion of our plant biology program that is being led by a new faculty member, Achary Lippman, Ph.D., who studies varieties of tomato plants to understand the mechanisms that control flower, fruit, and seed production.

To increase operational efficiency across the expanding Laboratory, we are leasing a facility in Syosset that allows us to centralize receiving, storage, and fulfillment operations. This facility also provides needed office and administrative space.

Events

The 11th Annual Gavinorden Visiting Fellow Lecture, in memory of the publisher of *Molecular Biology of the Cell*, was held on March 1. The lecture was presented by Ralph Greenspan, Senior Fellow in Experimental Microbiology, Lewis and Dorothy Cullman Senior Fellow, The Salk Institute, San Diego, California.

During the 11th Symposium, Evolution of the Molecular Landscape, the traditional Forbes Cummings Memorial Lecture for scientists and guests from the community was delivered by Devin Adian, Professor of Evolutionary Biology and Paleontology, University of California, Berkeley. The title of the lecture was Darwin, Dover, and Intelligent Design.

On June 1 at Peacock Point, at the Lattingtown home of Dr. and Mrs. Daniel H. Avison, nearly 100 women lunched and learned about the link between viruses and cancer, specifically human papillomavirus (HPV), a prime cause of cervical cancer. The speakers included the Dean of the Watson School of Biological Sciences and Howard Hughes



Greenhouse at the Woodbury Genome Center

Medical Institute Investigator, Leemor Joshua-Tor, Ph.D., and Melicia Callan, Ph.D., obstetrician-gynecologist at the Mount Sinai School of Medicine, North Shore Medical Group. Money raised at this event supports women who pursue careers in biomedical research at CSHL.



L. Joshua-Tor

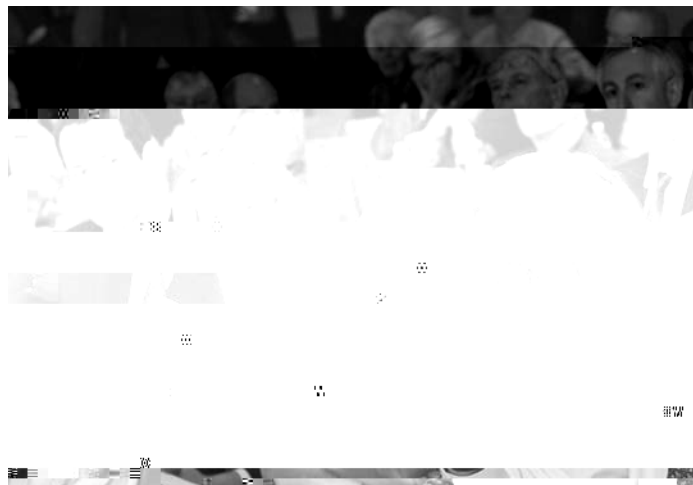
On June 1, CSHL dedicated the Hillside Laboratories, with remarks from Chairman of the CSHL Board of Trustees Eduardo Esteve, Chancellor Emeritus Jim Watson, Ph.D., Mill Grover, AIA, founding partner of Centerbrook Architects and Planners and myself. The keynote address, "Thoughts on the Future of Biological Sciences," was delivered by Philip A. Sharp, Ph.D., Nobel laureate, University Professor, Koch Institute for Integrative Cancer Research, Massachusetts Institute of Technology.

CSHL Board Chairman Eduardo Esteve and his wife Corillian Shepherd hosted an April 1 reception to announce the theme of the members-only 2009 Resident's Council program "Personal Genomes." Special guests at this Manhattan event were Linda Avey and Anne Wojcicki, co-founders of the genome sequencing company 23andMe. The annual fall Resident's Council retreat was held on October 1-2 and featured Peter Delfeld, co-founder and co-director of the Innocence Project. Other speakers that weekend included David Botstein, a geneticist and CSHL Scientific Trustee, Esther Eysenbach, whose own genome was among the first sequenced in the Personal Genome Project, Elaine Landis, Co-Director of the Genome Center, Washington University School of Medicine, Philip Marsh, Director of Web Health Services and CSHL Assistant Professor, and Richard Atwal.

The 14th Double Helix Medals Dinner was held at the Mandarin Oriental Hotel in Manhattan on November 10. Medals for Scientific Research were presented to Herbert W. Boyer, Ph.D. and Stanley J. Cohen, Ph.D., who co-discovered recombinant DNA. Life-long philanthropist and advocate for research Kathryn W. Davis, Ph.D., was honored for Humanitarianism. In recognition for his unprecedented support of biomedical research, Maurice Hank Greenberg was presented with the medal for Corporate Philanthropy. Violin virtuoso Joshua Bell performed with accompaniment by pianist Frederic Chiu. The event was cochaired by Drs. Li Road, Drs. Christopher Davis, Drs. Lawrence A. Davis, Drs. Edward S. Ruthven, and Dr. Richard H. Scheller.



Double Helix Medal



President's Council members Thomas Lehrman, Kristina Perkin Davison, Judy Carmany, and George Carmany (front row, left to right) discuss personal genomes

On November 1, 2008, science journalist Nicholas Wade, Ph.D., presented the first annual lecture, introducing his newly published book, *The Faith Instinct—How Religion Evolved and Why It Endures*.

Lectures

The Future of Down Syndrome: Improving Memory and Cognition—sponsored by the a-



DNALC instructor Ileana Rios at the World Science Festival Street Fair in Manhattan

need. CSHL volunteers prepared and served dinner at the Ronald McDonald house to 10 families of seriously ill children. We also collected 100 pounds of food in support of the Long Island Cares Harry Chapin Food Bank.

Outlook

The financial and economic setbacks in 2008-2009 will most likely cause a major change in the long-term prospects for both philanthropic and federal support of science. We can be secure that our science continues to be world leading and hence will attract support, but increasingly in tight times, we must be aware that both members of Congress and taxpayers are increasingly looking at the outcomes of basic research. The economic impact of research is obvious, but changing how we interact with industry is going to be necessary if we are to achieve these goals. More fundamentally, we must increase the applied value of our research internally. Finding a mechanism of funding to do this will create a major challenge in the future.

Bruce
President

